**Southwest Calgary Ring Road Bidders**

The Alberta government has asked three groups to submit proposals to develop the southwest section of Calgary’s ring road using a Design-Build-Finance-Operate delivery model, otherwise known as a public‑private partnership (P3).

The submissions were evaluated based on company experience, personnel, past performance, and financial capability. The groups are consortia composed of financing, construction, design, and maintenance companies.

**Mountain View Partners**

**Project Lead:** Meridiam Infrastructure North America Fund II, as managed by Meridiam Infrastructure North America Corp.

**Financing Lead:** Meridiam Infrastructure North America Fund II, as managed by Meridiam Infrastructure North America Corp.

**Design-Construction Lead:** Kiewit Management Co.

**Operation and Maintenance Lead:** Alberta Highway Services Ltd.

**Southwest Connect**

**Project Lead:** HOCHTIEF PPP Solutions North America Inc., ACS Infrastructure Canada Inc., Aecon Concessions, a division of Aecon Construction Group Inc., Carillion Canada Inc.

**Financing Lead:** ACS Infrastructure Canada Inc.

**Design-Construction Lead:** Flatiron Constructors Canada Limited

**Operation and Maintenance Lead:** HOCHTIEF PPP Solutions North America Inc.

**Valley Link Partners**

**Project Lead:** VINCI Concessions SAS, Acciona Concesiones S.L., Acciona S.A.

**Financing Lead:** Acciona Concesiones SL, VINCI Concessions SAS

**Design-Construction Lead:** Acciona Infraestructuras SA, Eurovia S.A.S., VINCI Construction S.A.S.

**Operation and Maintenance Lead:** Eurovia SAS, VINCI Concessions SAS