

SCHEDULE 4

CONTRACTOR’S MANAGEMENT SYSTEMS AND PLANS

1. GENERAL

1.1 Capitalized Terms

Capitalized terms used in this Schedule that are the same as the capitalized terms used in the Agreement to Design, Build, Finance and Operate Southwest Calgary Ring Road (the “**DBFO Agreement**”) between Her Majesty the Queen in right of Alberta and the Contractor, as defined therein, and for clarity as defined in Schedule 18 (Technical Requirements) to the DBFO Agreement, have the definitions as set out in the DBFO Agreement or Schedule 18, as applicable.

1.2 DBFO Agreement Reference

This Schedule is referenced in sections 1.1, 1.3 and 5.12 of the DBFO Agreement.

2. MANAGEMENT SYSTEMS AND PLANS

2.1 Safety Audit Plan

The Safety Audit Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 1, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

2.2 Construction Management Plan

The Construction Management Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 2, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

2.3 Operation and Maintenance Plan

The Operation and Maintenance Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 3, as attached and forming part of this Schedule,

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and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

2.4 Infrastructure Wholelife Management Plan

The Infrastructure Wholelife Management Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 4, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

2.5 Traffic Management Plan

The Traffic Management Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 5, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

2.6 Quality Management System

The Quality Management System as described in Schedule 18 (Technical Requirements) is specified in Appendix 6, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

2.7 Environmental Management System

The Environmental Management System as described in Schedule 18 (Technical Requirements) is specified in Appendix 7, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

2.8 Safety Plan

The Safety Plan as described in Schedule 18 (Technical Requirements) is specified in Appendix 8, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

2.9 Public Communications Strategies

The Public Communications Strategies as described in Schedule 18 (Technical Requirements) is specified in Appendix 9, as attached and forming part of this Schedule, and shall be amended or supplemented by the Contractor as required in accordance with Schedule 18 and in accordance with the procedure set out in Schedule 5 (Design and Plan Certification Process and Review Procedure).

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APPENDIX 1

(Safety Audit Plan)

[FROM SR 2B – SR 2.7 AS CLARIFIED AND RESTATED]

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APPENDIX 2

**(Construction Management Plan)
[FROM SR 2B – SR 2.8 AS CLARIFIED AND RESTATED]**

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APPENDIX 3

**(Operation and Maintenance Plan)
[FROM SR 2B – SR 2.9 AS CLARIFIED AND RESTATED]**

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APPENDIX 4

**(Infrastructure Wholelife Management Plan)
[FROM SR 2B – SR 2.10 AS CLARIFIED AND RESTATED]**

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APPENDIX 5

(Traffic Management Plan)

[FROM SR 2B – SR 2.11 AS CLARIFIED AND RESTATED]

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APPENDIX 6

**(Quality Management System)
[FROM SR 2B – SR 2.12 AS CLARIFIED AND RESTATED]**

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APPENDIX 7

**(Environmental Management System)
[FROM SR 2B – SR 2.13 AS CLARIFIED AND RESTATED]**

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APPENDIX 8

(Safety Plan)

[FROM SR 2B – SR 2.14 AS CLARIFIED AND RESTATED]

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APPENDIX 9

**(Public Communications Strategies)
[FROM SR 2B – SR 2.15 AS CLARIFIED AND RESTATED]**